

### **Disclaimer**

- This document has been prepared by Erytech and Pherecydes (the "Companies") and is provided for information purposes only. This document does not purport to contain comprehensive or complete information about the Companies and is qualified in its entirety by the business, financial and other information that the Companies are required to publish in accordance with the rules, regulations and practices applicable to companies listed on Euronext Paris, Nasdaq (Erytech) and Euronext Growth Paris (Pherecydes). No reliance may be placed for any purposes whatsoever on the information or opinions contained in this documentor on its accuracy or completeness.
- This presentation does not constitute an offer to sell, a solicitation of, or an invitation to subscribe for or to buy, securities of the Companies in any jurisdiction.
- The information and opinions contained in this document are provided as of the date of this document only and may be updated, supplemented, revised, verified or amended, and thus such information may be subject to significant changes. The Companies are not under any obligation to update the information or opinions contained herein which are subject to change without prior notice.
- The information contained in this document has not been subject to independent verification. No representation, warranty or undertaking, express or implied, is made as to the accuracy, completeness or appropriateness of the information and opinions contained in this document. The Companies, their subsidiaries, their advisors and representatives accept no responsibility for and shall not, under any circumstance, be held liable for any loss or damage that may arise from the use of this document or the information or opinions contained herein.
- This document contains information on the Companies' markets. This information has been drawn from various sources or from the Companies' own estimates which may not be accurate and thus no reliance should be placed on such information.

- This document contains certain forward-looking statements. These statements are not guarantees of the Companies' future performance. These forward-looking statements relate to the Companies' future prospects, developments and marketing strategy and are based on analyses of earnings forecasts and estimates of amounts not yet determinable. Forward-looking statements are subject to a variety of risks and uncertainties as they relate to future events and are dependent on circumstances that may or may not materialize in the future. Forward-looking statements cannot, under any circumstance, be construed as a guarantee of the Companies' future performance and the Companies' actual financial position, results and cash flow, as well as the trends in the sector in which the Companies operate, may differ materially from those proposed or reflected in the forwardlooking statements contained in this document. Even if the Companies financial position, results, cash-flows and developments in the sector in which the Companies operate were to conform to the forward-looking statements contained in this document, such results or developments cannot be construed as a reliable indication of the Companies' future results or developments. The Companies do not undertake any obligation to update or to confirm projections or estimates made by analysts or to make public any correction to any prospective information in order to reflect an event or circumstance that may occur after the date of this document.
- Certain figures and numbers appearing in this document have been rounded.
   Consequently, the total amounts and percentages appearing in the tables may not necessarily equal the sum of the individually rounded figures, amounts or percentages.
- All persons accessing this document must agree to the restrictions and limitations set out above.





Creating a Global Leader in Extended Phage Therapies









## **Erytech and Pherecydes Today**





- Leader in red blood cell-based therapeutic Nasdaq
- Late-stage clinical experience in oncology
- Phase 3 trial in second-line pancreatic cancer did not meet its primary endpoint (Q4 2021), following which Erytech:
  - Launched strategic partnering process
  - Sold its US manufacturing facility
  - Restructured, keeping core R&D, QA and support teams
  - Focused preclinical programs on promise of extracellular vesicles (EV) for drug delivery







- Leading European player in phage therapy against resistant bacterial infections, a major global health issue
- Phase 2 trial ongoing: enrolment on track, data expected
   1Q 24
- > 65 patients already benefited from compassionate treatments with
  - Systematic & strong support of the Health Authorities
  - Encouraging clinical efficacy and tolerability observed in reported cases to date
- Large & robust IP portfolio
- Ambitious development strategy



## **Opportunity to Build Global Leader in Extended Phage Therapies**

## erytech 🥞

- Late-stage development company infrastructure & processes
- R&D and manufacturing capabilities
- US presence & experience
- Nasdaq / Euronext dual listing
- Solid cash position

- 1 Acceleration of ambitious global clinical plan in AMR
- 2 Complementary Platforms and Capabilities
- 3 Complementary & synergistic management and
- 4 infrastructure dinancing capabilities & access to investors in US / EU

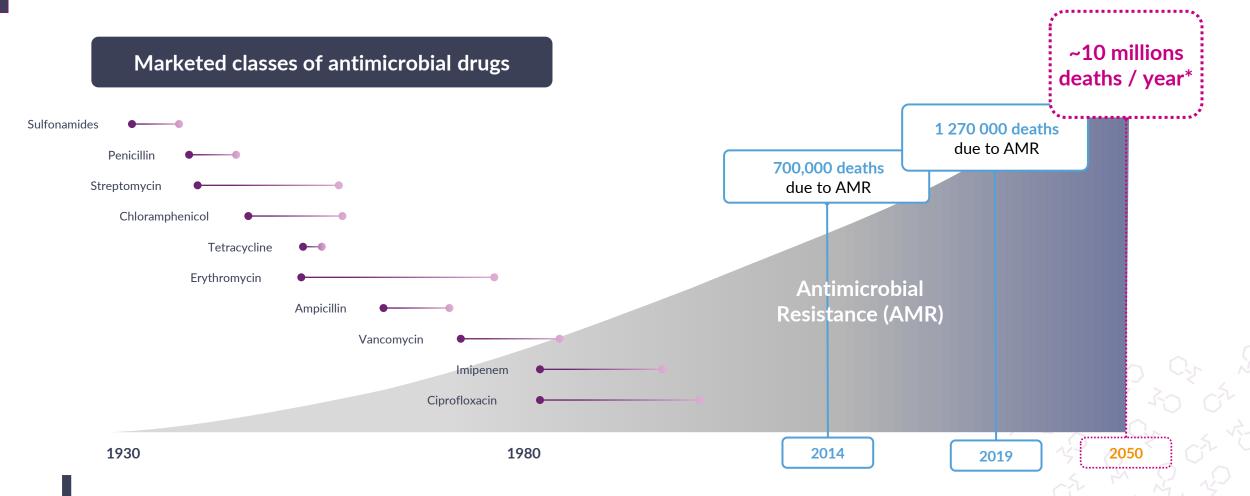
## PHERECYDES PHARMA

- Established clinical development plan in AMR, including a Phase 2
- R&D and manufacturing capabilities
- Potential other activities:
  - Development beyond AMR
     (one health, cosmetics, ...)
  - Phagogram IVD solution

**Building on Highly Complementary Capabilities and Potential Synergies** 



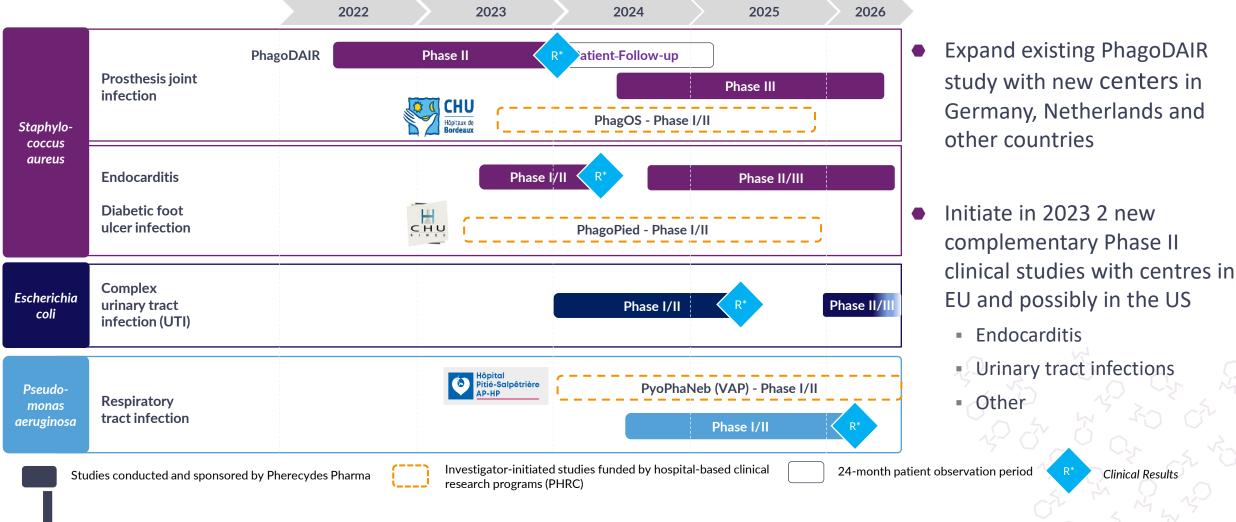
## **Acceleration of Ambitious Global Clinical Development Plan In AMR**



Critical need to address antimicrobial resistance with an effective response



## **Acceleration of Ambitious Global Clinical Development Plan In AMR**



Impactful Near-term Clinical News Flow Anticipated From Multiple POC Trials



## An Ambitious Corporate Strategy For the Combined Company

#### **Expand the Clinical Portfolio in AMR**

- Launch two new anticipated Phases II clinical trials in high value clinical settings
- Prepare the Phase III study following PhagoDAIR

## **Intensify Business Development & Market Access Strategy**

- Increase compassionate use turnover & prepare early access market launch
- Establish research collaborations beyond AMR and human health

## Pos Play • Op • Op • Le

## Position the Combined Company as a Global Player Through International Development

- Open new PhagoDAIR clinical study centers in EU
- · Open new clinical trials in EU and the US
- Leverage ERYTECH's US presence

#### Implement a Global Manufacturing Strategy

- Consolidate industrial partnerships & supply back-up plans
- Leverage ERYTECH's Lyon facilities

#### **Boost R&D Competencies & Capabilities**

- Identify new targets / prepare future development programs
- Develop complementary technology (endolysins, ...)
- Leverage on complementary ERYTECH's Platforms

Position the combined company as a leading global player in phage therapy



## **Complementary & Synergistic Management and Infrastructure**

#### **New Board of Directors**

Chairman
D. Hoch

Vice-Chairman
G. Beyen

+3 directors appointed by Pherecydes +3 directors appointed by Erytech

#### **Seasoned & Complementary Management Team**

CEO T. du Fayet COO / CFO E. Soyer

#### **Established EU presence in Lyon (France)**

- Future HQ located in Lyon → major infectious disease hub in Europe with important stakeholders: Bioaster (Institute for Technological Innovation in Microbiology), HCL-CHU, CRIOAC Lyon, ...
- Opportunity to use ERYTECH's GMP facility for a future bioproduction unit

#### **Established US presence**

- Erytech Inc., US subsidiary, chaired by G. Beyen
- Existing footprint for accelerated international development and access to US stakeholders (regulatory, clinical, investors)

Highly Complementary Organizations; Synergies Can Be Rapidly Implemented



# Resolutions to be presented at the Shareholders General Assembly on June 23, 2023

#### **Agenda of the Ordinary General Assembly**

- Approval of the accounts 2022 and allocation of results
- Approval of statutory auditors' report on regulated agreements
- Approval of executives/director's compensation and compensation policy
- Renewal/appointment of Board members for the new entity:
  - Renewal of the term of office of HILDE WINDELS BV
  - Renewal of the term of office of Martine GEORGE
  - Ratification of the appointment by cooptation of Didier HOCH
  - Ratification of the appointment by cooptation of GO CAPITAL
  - Appointment of Robert SEBBAG
  - Appointment of Eric LEIRE
- Authorization to buy back own shares

#### **Agenda of the Extraordinary General Assembly**

- Approval of the Merger with Pherecydes; increase of the share capital in consideration of the Merger; amendment of the bylaws (incl. modification of Company's name, removal of Chairman casting vote)
- Reverse stock split to cure bid price deficiency on Nasdaq
- Financial delegations: overall nominal ceiling of EUR 6,000,000:
  - with preferential subscription rights maintained
  - by public offering (referred to or other than the public offerings referred to in section 1° of article L.411-2 of the Monetary and Financial Code)
  - for certain categories of investors
  - In the framework of an ATM equity financing program
  - in the case of a public exchange offering
  - By contributions in kind
  - by incorporation of reserves, profits, or premiums
- Equity allocation plan: AGA, SOP & BSA: overall ceiling of 3,000,000 shares.



#### Renewal/appointment of Board members for the new entity

- Implementation of the governance of the newly merged company with 4 Directors proposed by Erytech and 4 Directors proposed by Pherecydes, with a mix of key expertises
- Proposed by Erytech:
  - Mrs Martine George (MD, current Chair of Erytech's Clin. Dvpt Committee term proposed for renewal)
  - Mrs Hilde Windels (current Chair of Erytech's Audit Committee term proposed for renewal)
  - Mr Gil Beyen (current CEO of Erytech proposed for Vice-Chairman of the merged company)
  - Mr Phillipe Archinard (current Chair of Erytech's Nomination and Remuneration Committee)
- Proposed by Pherecydes:
  - GO CAPITAL, represented by Mrs Leïla Nicolas (current Director of Pherecydes, ratification of appointment by cooptation)
  - Mr Didier Hoch (current CEO of Pherecydes ratification of appointment by cooptation, proposed for Chairman of the merged company)
  - Mr Robbert Sebbag (MD, current Director of Pherecydes, proposed for appointement)
  - Mr Eric Leire (MD, current Director of Pherecydes, proposed for appointement)



Approval of the merger, increase of share capital as a result of the merger, amendment of bylaws

- Approval of the Merger, of its terms and conditions, of the contribution, their valuation and their remuneration
  - as required by law, the exchange ratio was evaluated by an independent, court-appointed contribution and merger appraiser
  - as a result of the merger consideration, the share capital of Erytech would be approx. 60.7 million shares post-merger
- Modification of the company's name:
  - the new name will mark the start of a new development phase for the company
  - the proposed name is: PHAXIAM Therapeutics
- Removal of the Chairman's casting vote:
  - Removal of the casting vote, to ensure fully balanced voting rights in the newly mixed Board



#### Reverse stock split to cure bid price deficiency on Nasdaq

- Nasdaq compliance rules include a minimum bid price at \$1
- In order to bring the share price above the \$1 threshold, proposal to implement a 10:1 reverse stock split
  - Exchange of 10 ordinary shares of the Company with a nominal value of ten cents (0.10) euro per share for one (1) new share with a nominal value of one (1) euro each.



#### <u>Financial delegations – overall nominal ceiling of 6M euro</u>

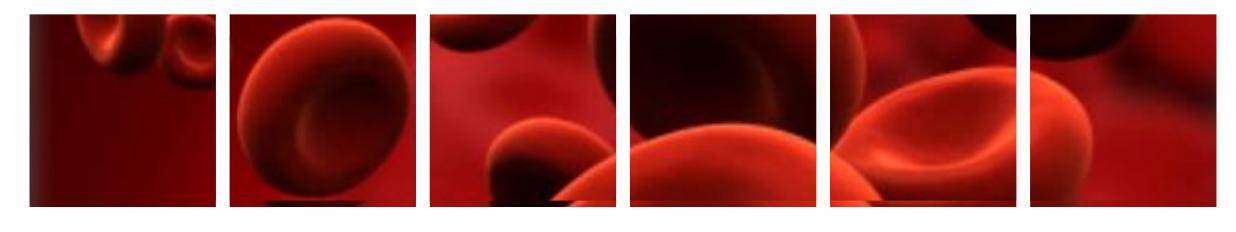
- the company has an ambitious global clinical development plan, particularly in AMR, to keep and strengthen its lead among European and global players in phage therapies
- the company needs a variety of financial delegations, covering a wide range of market and investor situations, to remain agile in its funding initiatives on difficult and highly competitive financial markets
- the nominal ceiling of 6M euro would represent a funding latitude of approximately 40 to 60 million euro at current bid price and market conditions, which would be consistent with the company's funding needs to advance its development programs in the medium term



Equity incentive plans (AGA/SOP/BSA – overall ceiling of 3M shares)

- In a very competitive recruitment context in biotechs, equity incentive plans are a necessary tool for the company to attract experienced skills in a wide range of expertise
  - Equity plan are granted to every employee in the company, according to his/her job band
  - In the same spirit, Board members are granted BSAs, as the only equity remuneration instrument authorized in France for Directors.
  - Equity plans are expected by many institutional investors, particularly at senior governance levels, to align governance with shareholders interests
- the overall ceiling (all equity incentive instruments combined) of 3M shares would represent approximately 5% of the company's share capital post-merger (non-diluted), which is in the usual and expected ranges in the industry







ERYTECH Pharma SA 60 Avenue Rockefeller 69008 Lyon France





ERYTECH Pharma Inc 1 Main Street Cambridge, MA 02142 USA

www.erytech.com

